Determining the Capacity Building Requirements in Asia Pacific

- Regional SD Transition Workshop (April 7-8, 2014) organized by SDplanNet-AP; and Global SD Transition Forum (April 9-11, 2014) in Incheon, ROK, organized by the UN Office for SD
- 12 Asia Pacific countries were represented
- Used normative scenario building (backcasting) exercise to explore preferred future, which produced the “Ecotopia”
- Compared preferred future with current situation
- Determine capacity building requirements to facilitate the realization of preferred set-up.
**SDplanNet** is a network of development planning professionals that share knowledge for improving SD governance processes, e.g., planning, budgeting, and M&E at national, sub-national, and local levels.

IGES serves as coordinator/secretariat of **SDplanNet - Asia Pacific**

http://www.sdplannet-ap.org

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**Preferred Set-Up and Practice**

- Strong vertical and horizontal linkages and integration (solid connections)
- Strong coordination, integration and synergy among bodies
- Meaningful participation and contributions of stakeholders
- Optimized use of existing institutions, i.e. no extraneous processes/institutions

"Ecotopia"
The Current Set-Up and Practice

- Weak vertical coordination and communication (broken lines);
- Inadequate horizontal integration
- Low stakeholder participation
- Low regard for subsidiarity

Capacity Building Needs to Move from the Present Set-Up to Ecotopia
Country Priority Areas

- Planning based on eco-regions
- Long term planning (include resilience and scenarios)
- Sector analysis and inter-sectoral linking (integration)
- Connecting strategies and budget
- Building capacities for developing sub-national plans
- Local government capacity to implement policies
- Interactive top-bottom/bottom-top process tools
- Capacity to collect and use quality and relevant data
- Improving transparency and accountability

CB for Enhancing Integrated Development Planning

<table>
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<tr>
<th>Skills Upgrading</th>
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<tr>
<td><strong>Planning methods/tools</strong></td>
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<tr>
<td>• Long-term strategic planning; scenario planning</td>
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<td>• Ecosystem/Eco-region/Sub-national planning</td>
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<th>Undertaking planning:</th>
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<tr>
<td>• Setting the Vision, Mission, Goals and Objectives</td>
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<td>• Sector analysis; inter-sectoral integration; setting/harmonizing sector targets</td>
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<tr>
<td>• Integration/Connection of strategies and budget</td>
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<td>• Contextualizing local conditions and knowledge</td>
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<tr>
<th>Initiating/Managing the planning process:</th>
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<tr>
<td>• Promoting interactive top-down/bottom-up process and coordination</td>
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<td>• Understanding and delineating or integrating different plans</td>
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<th>Institution/Governance Strengthening</th>
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<td>Data quality and timeliness; statistical validity</td>
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<td>Inter-sectoral and multi-stakeholder planning structure</td>
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**CB for Strengthening Policy-Making and Programming for Co-Benefits**

**Skills Upgrading**

**Policy-making for co-benefits tools**
- Sector policy integration to enhance co-benefits of SD policies
- Screening and prioritization
- Avoiding or settling policy/program conflicts

**Institution/Governance Strengthening**

Capacity to collect and use relevant data
Local government capacity to formulate and implement policies

**CB for Maximizing Benefits from Monitoring, Evaluation and Reporting**

**Skills Upgrading**

**Establishing an M&E system**
- Indicators development and selection
- Data quality and statistical validity

**Monitoring, evaluation and reporting**
- Effectively monitoring progress and performance
- Analyzing monitoring data and assessing outcomes and impacts
- Strengthening the feedback loop and spurring needed action

**Institution/Governance Strengthening**

Establishing M&E institutional arrangements
Improving transparency and accountability
Capacity Building for Strengthening Multi-stakeholder Processes and Institution

### Skills Upgrading

- Participation tools
- Engagement capacities of stakeholders
- Adopting community-driven development

### Institution/Governance Strengthening

**Strengthening multi-stakeholder institutions at all levels:**
- Establishing multi-stakeholder bodies/National Councils for SD (NCSD)
- Strengthening usefulness and value of NCSDs

Coordination among national and sub-national institutions

### Imperatives

- Refine and further prioritize CB requirements
- Turn identified CB areas into specific training modules or institutional upgrading programs
- Mobilize resources for the CB Agenda
- Implement the CB Agenda in the region
Thank You!